Contact Information	To Date, What Percentage has your	Do you anticipate budget cuts (if no cuts have	States' implementations in response to	States' considerations in response to
	state budget been cut?	been made) or additional cuts to the state budget in FY 09	recent fiscal contraints	recent fiscal constraints
Alabama Jackie Graham jackie.graham@personnel.alabama.	Zero %	Yes, cuts or more cuts are somewhat likely		Layoffs Hiring Freeze
California Elaine Smith elainesmith@dpa.ca.gov	9.23% of personnel services in General Fund Departments	Yes, cuts or more cuts are very likely	Layoffs Hiring Freeze Furloughs Executive Order	Layoffs Elimination of vacant positions Hiring Freeze Furloughs
Colorado David Kaye david.kaye@state.co.us	2.50%	Yes, cuts or more cuts are very likely Comment: Departments have submitted proposed General Fund cuts of 2.5% for the current year. Proposed cuts cannot count dollars saved from the current hiring freeze, including positions vacated in the future.	Elimination of vacant positions Hiring Freeze	Comment: Waiting for legislature to convene in January 2009. Legislature must declare fiscal emergency by joint resolution to trigger executive authority to propose remedies resulting in pay reduction, such as mandatory furloughs, retraction of appropriated pay raises or pay cuts.
Delaware Mike Jackson Mike.Jackson@state.de.us	No	Yes, cuts or more cuts are very likely	Elimination of vacant positions Hiring Freeze	Elimination of vacant positions Hiring Freeze
Florida Sharon D. Larson Sharon.Larson@ dms.myflorida.com	Varies by agencies, but each has a minimum 4% holdback	Yes, cuts or more cuts are very likely	Layoffs Hiring Freeze Comment: Not all hiring is frozen. Critical positions are still being filled.	Elimination of vacant positions Furlough Comment: Our Legislature is meeting in special session starting on January 5, 2009 to address the projected 2.3 billion dollar deficit in the FY08-09 budget
Indiana Daniel L. Hackler dhackler@spd.in.gov	1.00%	Yes, cuts or more cuts are very likely	Elimination of vacant positions Retraction of previously planned pay raises	Elimination of vacant positions
Iowa Nancy Berggren nancy.berggren@iowa.gov	1.50%	Yes, cuts or more cuts are very likely	Hiring Freeze	Furloughs  Comment: Layoffs will be a last resort. We are anticipating no new pay increases, but we have not discussed pay cuts.
Kansas George Vega george.vega@da.ks.us	4.25%	No, it's somewhat unlikely we'll have cuts or more cuts  Comment: In April, when new revenue forecasts are scheduled, if revenues are worse than expected it is possible we will take additional cuts.	Layoffs Elimination of vacant positions Hiring Freeze Comment: Some employees have agreed to reduce their hours of work - they were full-time and are now part-time.	Layoffs Elimination of vacant positions Hiring Freeze Furloughs Comment: 1. I didn't check the "buyout" box, but we may try a pilot buyout program. 2. We will likely ask if any employee will volunteer to resign, retire or reduce their hours. We have some employees who are retired from other careers and some of these may be willing to leave or reduce their hours voluntarily.

Contact Information	To Date, What Percentage has your state budget been cut?	Do you anticipate budget cuts (if no cuts have been made) or additional cuts to the state budget in FY 09	States' <b>implementations</b> in response to recent fiscal contraints	States' <b>considerations</b> in response to recent fiscal constraints
Kentucky Carla Wright Carla.Wright@ky.gov	Zero %	Yes, cuts or more cuts are very likely	Layoffs Elimination of vacant positions Hiring Freeze	Elimination of vacant positions Hiring Freeze Furloughs
Louisiana Anne Soileau Anne.Soileau@la.gov	Zero %	Comment: Hiring Freeze Executive Order November 21, 2008	Hiring Freeze	
Maine Alicia Kellogg alicia.kellogg@maine.gov	FY 10/11: 10% Proposed	Yes, cuts or more cuts are very likely	Layoffs Elimination of vacant positions Hiring Freeze	Layoffs Elimination of vacant positions Hiring Freeze Early retirement incentives Retraction of previously planned pay raises Comment: Retraction of pay raises for confidentail employees only. Also considering increasing the employee share of health insurance.
Massachusetts Larry Albert larry.albert@massmail.state.ma.us	9.00%	Yes, cuts or more cuts are very likely	Elimination of vacant positions Hiring Freeze Furloughs Retraction of previously planned pay raises	Layoffs Elimination of vacant positions Hiring Freeze Furloughs
Michigan Michelle Mann mannm@michigan.gov	Zero %	Yes, cuts or more cuts are very likely	Comment: Freeze Performance Pay Awards	Comments: Not at this time
Missouri Chester White chester.white@oa.mo.gov	None to date	Yes, cuts or more cuts are somewhat likely	Comment: Nothing yet but fiscal shortfall discussions have started	Comment: Again, nothing to date but I do expect actions in the future.
Montana Randy Morris ramorris@mt.gov	Zero %	Don't Know		
New Mexico Sandra Perez sandra.perez@state.nm.us	n/a working on a 5% savings plan	Don't Know  Comment: Agencies were asked to compose a 5% savings plan in addition to a hiring freeze and unnecessary reclassifications and/or out of cycle pay increases.	Hiring Freeze Comment: 5% savings plan, unnecessary upward reclassifications freeze and out of cycle pay increases freeze.	
Oklahoma Oscar B. Jackson, Jr. oscar.jackson@opm.ok.gov	Legislative Session began Feb.6, 2008. Board of Equalization met Feb. 17 to certify that Legislature will have \$600 million less to appropriate for FY2010, which combined with the manner in which one-time funding was provided for the current fiscal year, creates a \$900 million or 9% shortfall.	Yes, cuts or more cuts are very likely	Hiring Freeze by Governor's Executive Order Comment: A state hiring freeze has been in effect since 1992.	Layoffs Buyouts Elimination of vacant positions Hiring Freeze Furloughs

Contact Information	To Date, What Percentage has your	Do you anticipate budget cuts (if no cuts have	States' implementations in response to	States' considerations in response to
Contact Information	state budget been cut?	been made) or additional cuts to the state budget in FY 09	recent fiscal contraints	recent fiscal constraints
Oregon Diana Foster Diana.L.Foster@ das.state.or.us		Yes, cuts or more cuts are somewhat likely	Retraction of previously planned pay raises	Furloughs Retraction of previous planned pay raises
South Carolina Sam Wilkins swilkins@ohr.sc.gov	Cuts have ranged from 10% - 18%	Yes, Cuts or more cuts are somewhat likely	Layoffs Buyouts Elimination of vacant positions Hiring freeze Furloughs Early retirement incentives Pay cuts Comment: By legislation, SC has voluntary and mandatory furloughs available to address budget cuts.	Layoffs Buyouts Elimination of vacant positions Hiring Freeze Furloughs Eary retirement incentives
Tennessee Deborah Story deborah.story@state.tn.us	Zero %	Yes, cuts or more cuts are very likely	Buyouts Elimination of vacant positions Hiring Freeze Retraction of previously planned pay raises	Elimination of vacant positions Hiring Freeze
Washington Eva Santos evas@dop.wa.gov	2.00%	Yes, cuts or more cuts are very likely	Layoffs Elimination of vacant positions Hiring Freeze Retraction of previously planned pay raises	Layoffs Elimination of vacant positions Hiring Freeze Early retirement incentives Retraction of previously planned pay raises Pay cuts Comment: 2009 Legislative Session is in progress and some of these ideas are being reviewed. The Governor did not include in her budget proposal, the pay increases for represented employees and froze all pay raises for management.
West Virginia Otis G. Cox otis.g.cox@wv.gov	None	Don't know	Comment: We have over a thousand vacant positions throughout State government. Organization are relucting to fill position because of the state of the country.	Not at this time.
Wisconsin Jennifer Donnelly jennifer.donnelly@wisconsin.gov	~4%	Yes, cuts or more cuts are very likely Comment: 12.5% cut plans have been requested.	Hiring Freeze  Comment: Implemented a 'centralized position review' with a requirement to create 3,500 vacancies by June 30, 2009.	
Wyoming Dean Fausset dfauss@state.wy.us	Zero %	No, its highly unlikely, we'll have more cuts Comment: Governor has reduced all supplemental requests by \$216 million. Agencies are asked to submit 5% reduction of standard budget.		

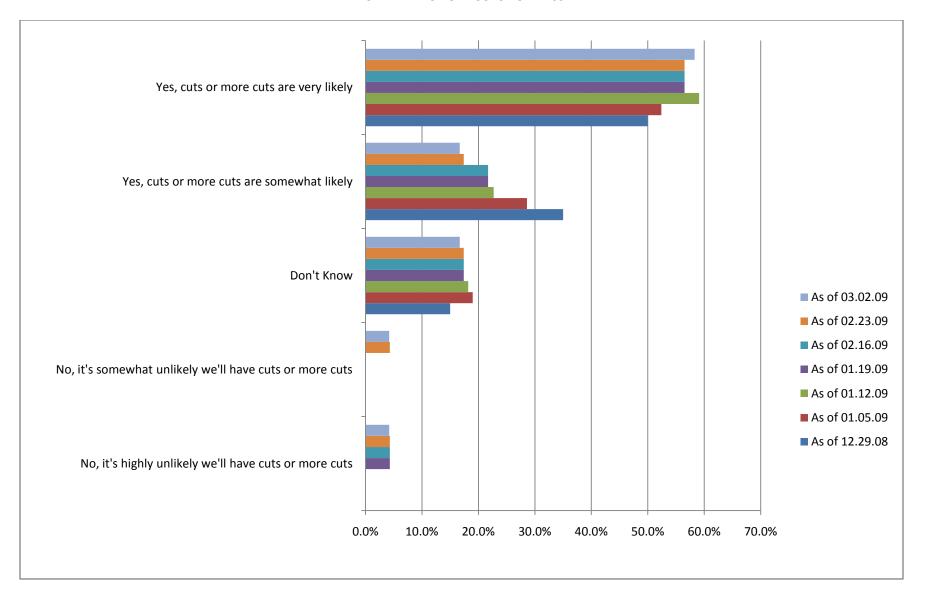
Contact Information  Alabama	Have you used any cost saving options besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze?	If Yes, please describe in detail these alternative cost savings option that are available	Further informatin/clarification regarding how your state is dealing with the financial crisis
Jackie Graham jackie.graham@personnel.alabama.g ov			
California Elaine Smith elainesmith@dpa.ca.gov	No		
Colorado David Kaye david.kaye@state.co.us	No		December 2008 revenue forecast projects shortfall of \$230-\$600 million for current year (about 5-10% of General Fund appropriations). Current cuts of 2.5% plus use of GF 4% reserve is the plan to get through FY 2008-09. Departments have been asked to propose additional 10% GF reductions for FY 2009-10. Proposed program cuts cannot count dollars saved from the current hiring freeze, including positions vacated in the future.
Delaware Mike Jackson Mike.Jackson@state.de.us	Yes	Reviewing Purchas Orders over \$2,500 including credit cards- Discontinuing critical reclassifications	
Florida Sharon D. Larson Sharon.Larson@ dms.myflorida.com	Yes	Travel restrictions	
Indiana Daniel L. Hackler dhackler@spd.in.gov	No		The State of Indiana is planning to hold the line on all spending for 2009/2010 to actual revenues. No new spending is planned.
lowa Nancy Berggren nancy.berggren@iowa.gov	No		
Kansas George Vega george.vega@da.ks.us	No		One juvenile correction facility and two adult correctional camps closed. At least one other correctional facility will close. More layoffs are being planned. A commission is being appointed to look at closing a DD facility, MH facility and another juvenile correctional facility.

Contact Information	Have you used any cost saving options besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze?	If Yes, please describe in detail these alternative cost savings option that are available	Further informatin/clarification regarding how your state is dealing with the financial crisis
Kentucky Carla Wright Carla.Wright@ky.gov	Yes	The state made a change in the timing of health insurance premium payments. We switched from pre-paying the premium the month before to paying it during the current month. This resulted ina one time savings which was spread out over both fiscal years of the biennium.	An official revised revenue estimate is expected. Budget cut planning for the current fiscal year is currently underway in anticipation of a revenue shortfall.
Louisiana Anne Soileau Anne.Soileau@la.gov	No		
Maine Alicia Kellogg alicia.kellogg@maine.gov	No		
Massachusetts Larry Albert larry.albert@massmail.state.ma.us	No		
Michigan Michelle Mann mannm@michigan.gov	Yes	Positions are filled provided legislative criteria has been met delivery of basic services or loss of revenue.	
Missouri Chester White chester.white@oa.mo.gov	No		
Montana Randy Morris ramorris@mt.gov	Yes	Energy Conservation Initiative Efficiency in government initiatives	Fiscal conservation and maintaining 'rainy day' funds with previous and projected budget surplus.
New Mexico Sandra Perez sandra.perez@state.nm.us	Yes	State agencies are to identify how they will save 5% in their current budget and FY10 budget plans.	The plans were due Nov. 7, after review of those plans we will know more.
Oklahoma Oscar B. Jackson, Jr. oscar.jackson@opm.ok.gov	No		

Contact Information	Have you used any cost saving options besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze?	If Yes, please describe in detail these alternative cost savings option that are available	Further informatin/clarification regarding how your state is dealing with the financial crisis
Oregon Diana Foster Diana.L.Foster@ das.state.or.us	No		The State of Oregon has a revenue forecast due to be out in the next month.
South Carolina Sam Wilkins swilkins@ohr.sc.gov	Yes	SC is eliminating positions that are not covered by the Employee Grievance Procedure Act because those employees have no grievance rights and, therefore, no administrative remedy for review of the termination. SC also has suspended use of tuition assistance programs and leave transfer programs to create cost savings. Agencies are also looking at an increase in the use of teleworking.	
Tennessee Deborah Story deborah.story@state.tn.us	Yes	Travel Freeze Mandated use of state park facilities for employee group meeting versus using non-state facilities (hotels, conference centers, etc.)	
Washington Eva Santos evas@dop.wa.gov	Yes	Piloting 4/10 schedule in state owned facilities. Pilot to end in March 2009. Measuring energy consumption, customer serviced issues, availability.	Governor announced "Government Reform" on 2/9/09. It includes a 1/3 reduction of boards and commissions, elimination of programs, reduction of 26 licensing offices, consolidation of shared human services (human resources, IT, property management, fleet, etc.) and the merger of some agencies. The legislature is in the process of considering a "state stimulus package" to increase jobs, proposed by the Gov. The Legislature is in the process of reviewing agency budgets.
West Virginia Otis G. Cox otis.g.cox@wv.gov	No		
Wisconsin Jennifer Donnelly jennifer.donnelly@wisconsin.gov	Yes	In addition to the cut plans, agencies are requested to lapse approximately 4% to the general fund for each year of the biennium.	
Wyoming Dean Fausset dfauss@state.wy.us			The revised revenue projection figures indicate a significant drop in the price of oil, natural gas and revenue from investments.

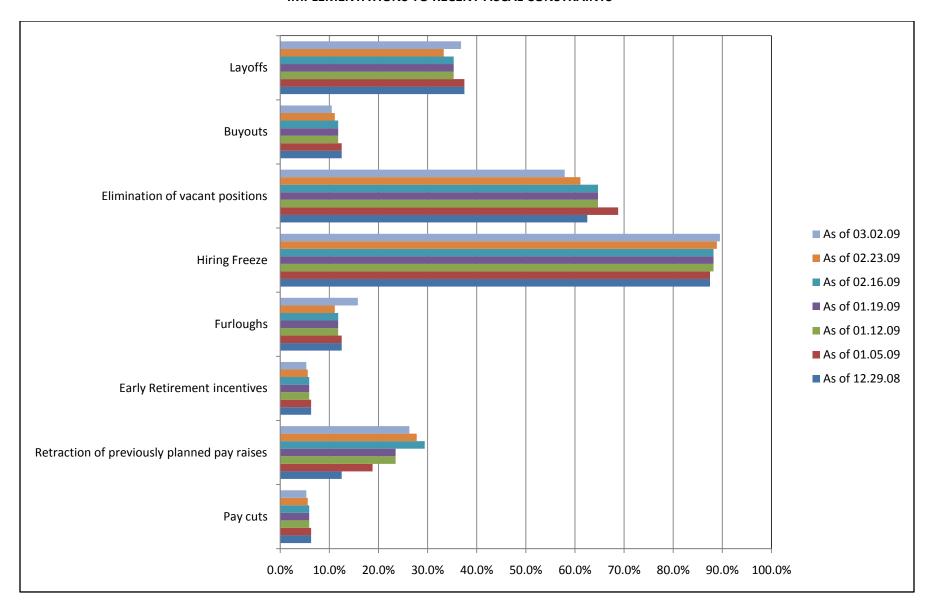
Question 3: Do you anticipate cuts (if no cuts have been made) or additional cuts to the state budget in FY 09?

## **ANTICIPATED BUDGET CUTS FOR FY09**



Question 4: Has your state implemented any of the following in response to recent fiscal constraints?

## **IMPLEMENTATIONS TO RECENT FISCAL CONSTRAINTS**



Question 5: Is your state considering any of the following in response to recent fiscal constraints?

# **CONSIDERATIONS TO RECENT FISCAL RESTRAINTS**

