| Contact Information | To Date, What Percentage has your state budget been cut? | Do you anticipate budget cuts (if no cuts have been made) or additional cuts to the state budget in FY 09 | States' implementations in response to recent fiscal contraints | States' considerations in response to recent fiscal constraints |
|---|--|--|---|--|
| Alabama Jackie Graham jackie.graham@personnel.alabama. oov | Zero % | Yes, cuts or more cuts are somewhat likely | | Layoffs Hiring Freeze |
| California Elaine Smith elainesmith@dpa.ca.gov | 9.23% of personnel services in General Fund Departments | Yes, cuts or more cuts are very likely | Layoffs Hiring Freeze Furloughs Executive Order | Layoffs Elimination of vacant positions Hiring Freeze Furloughs |
| Colorado David Kaye david.kaye@state.co.us | 2.50% | Yes, cuts or more cuts are very likely Comment: Departments have submitted proposed General Fund cuts of 2.5% for the current year. Proposed cuts cannot count dollars saved from the current hiring freeze, including positions vacated in the future. | Elimination of vacant positions Hiring Freeze | Comment: Waiting for legislature to convene in January 2009. Legislature must declare fiscal emergency by joint resolution to trigger executive authority to propose remedies resulting in pay reduction, such as mandatory furloughs, retraction of appropriated pay raises or pay cuts. |
| Delaware Mike Jackson Mike.Jackson@state.de.us | No | Yes, cuts or more cuts are very likely | Elimination of vacant positions Hiring Freeze | Elimination of vacant positions Hiring Freeze |
| Florida Sharon D. Larson Sharon.Larson@ dms.myflorida.com | Varies by agencies, but each has a minimum 4% holdback | Yes, cuts or more cuts are very likely | Layoffs Elimination of vacant positions Hiring Freeze <i>Comment:</i> Not all hiring is frozen. Critical positions are still being filled. | Furlough Pay cuts |
| Indiana Daniel L. Hackler dhackler@spd.in.gov | 10.00% | | Elimination of vacant positions Hiring Freeze Retraction of previously planned pay raises | |
| Iowa Nancy Berggren nancy.berggren@iowa.gov | 1.50% | Yes, cuts or more cuts are very likely | Hiring Freeze | Furloughs <i>Comment:</i> Layoffs will be a last resort. We are anticipating no new pay increases, but we have not discussed pay cuts. |
| Kansas George Vega george.vega@da.ks.us | 4.25% | No, it's somewhat unlikely we'll have cuts or more cuts <i>Comment:</i> In April, when new revenue forecasts are scheduled, if revenues are worse than expected it is possible we will take additional cuts. | Layoffs Elimination of vacant positions Hiring Freeze <i>Comment:</i> Some employees have agreed to reduce their hours of work - they were full- time and are now part-time. | Layoffs Elimination of vacant positions Hiring Freeze Furloughs <i>Comment:</i> 1. I didn't check the "buyout" box, but we may try a pilot buyout program. 2. We will likely ask if any employee will volunteer to resign, retire or reduce their hours. We have some employees who are retired from other careers and some of these may be willing to leave or reduce their hours voluntarily. |

| Contact Information | To Date, What Percentage has your state budget been cut? | Do you anticipate budget cuts (if no cuts have been made) or additional cuts to the state budget in FY 09 | States' implementations in response to recent fiscal contraints | States' considerations in response to recent fiscal constraints |
|--|--|--|--|--|
| Kentucky Carla Wright Carla.Wright@ky.gov | Zero % | Yes, cuts or more cuts are very likely | Layoffs Elimination of vacant positions Hiring Freeze | Elimination of vacant positions Hiring Freeze Furloughs |
| Louisiana Anne Soileau Anne.Soileau@la.gov | Zero % | <i>Comment:</i> Hiring Freeze Executive Order November 21, 2008 | Hiring Freeze | |
| Maine Alicia Kellogg alicia.kellogg@maine.gov | FY 10/11: 10% Proposed | Yes, cuts or more cuts are very likely | Layoffs Elimination of vacant positions Hiring Freeze | Layoffs Elimination of vacant positions Hiring Freeze Early retirement incentives Retraction of previously planned pay raises <i>Comment:</i> Retraction of pay raises for confidentail employees only. Also considering increasing the employee share of health insurance. |
| Massachusetts Larry Albert larry.albert@massmail.state.ma.us | 9.00% | Yes, cuts or more cuts are very likely | Elimination of vacant positions Hiring Freeze Furloughs Retraction of previously planned pay raises | Layoffs Elimination of vacant positions Hiring Freeze Furloughs |
| Michigan Michelle Mann mannm@michigan.gov | 1.75% | Yes, cuts or more cuts are very likely | Comment: Freeze Performance Pay Awards | Layoffs Elimination of vacant positions Hiring Freeze |
| Missouri Chester White chester.white@oa.mo.gov | None to date | Yes, cuts or more cuts are somewhat likely | Comment: Nothing yet but fiscal shortfall discussions have started | Comment: Again, nothing to date but I do expect actions in the future. |
| Montana Randy Morris ramorris@mt.gov | Zero % | Don't Know | | |
| New Mexico Sandra Perez sandra.perez@state.nm.us | n/a working on a 5% savings plan | Don't Know Comment: Agencies were asked to compose a 5% savings plan in addition to a hiring freeze and unnecessary reclassifications and/or out of cycle pay increases. | Hiring Freeze <i>Comment:</i> 5% savings plan, unnecessary upward reclassifications freeze and out of cycle pay increases freeze. | |
| North Carolina Linda Coleman Linda.Coleman@osp.nc.gov | New Governor, budget has not been released yet | Yes, cuts or more cuts are very likely | Will know in a few days what the plans are in response to the deficit. | Don't know yet |

| Contact Information | | Do you anticipate budget cuts (if no cuts have been made) or additional cuts to the state | States' implementations in response to recent fiscal contraints | States' considerations in response to recent fiscal constraints |
|--|--|---|--|---|
| | | budget in FY 09 | | |
| Oklahoma Oscar B. Jackson, Jr. oscar.jackson@opm.ok.gov | Legislative Session began Feb.6, 2008. Board of Equalization met Feb. 17 to certify that Legislature will have \$600 million less to appropriate for FY2010, which combined with the manner in which one-time funding was provided for the current fiscal year, creates a \$900 million or 9% shortfall. | Yes, cuts or more cuts are very likely | Hiring Freeze by Governor's Executive Order <i>Comment:</i> A state hiring freeze has been in effect since 1992. | Layoffs Buyouts Elimination of vacant positions Hiring Freeze Furloughs |
| Oregon Diana Foster Diana.L.Foster@ das.state.or.us | | Yes, cuts or more cuts are somewhat likely | Retraction of previously planned pay raises | Furloughs Retraction of previous planned pay raises |
| Pennsylvania James A. Honchar, SPHR jhonchar@state.pa.us | other state-wide measures in place to | Don't Know <i>Commnet:</i> Additional cuts will be necessary for FY09-10 | Elimination of vacant positions Hiring Freeze Retraction of previously planned pay raises <i>Comment:</i> Out-of-state travel freeze, reduction or elimination of discreditionary spending, reduction or freeze of purchasing and reduction of vehicles from the state's fleet. | Layoffs Elimination of vacant positions Hiring Freeze Furloughs Retraction of previously planned pay raises Suspension or elimination of state programs |
| South Carolina Sam Wilkins swilkins@ohr.sc.gov | Cuts have ranged from 10% - 18% | Yes, Cuts or more cuts are somewhat likely | Layoffs Buyouts Elimination of vacant positions Hiring freeze Furloughs Early retirement incentives Pay cuts <i>Comment:</i> By legislation, SC has voluntary and mandatory furloughs available to address budget cuts. | Layoffs Buyouts Elimination of vacant positions Hiring Freeze Furloughs Eary retirement incentives |
| Tennessee Deborah Story deborah.story@state.tn.us | Zero % | Yes, cuts or more cuts are very likely | Buyouts Elimination of vacant positions Hiring Freeze Retraction of previously planned pay raises | Elimination of vacant positions Hiring Freeze |

| Contact Information | To Date, What Percentage has your state budget been cut? | Do you anticipate budget cuts (if no cuts have been made) or additional cuts to the state budget in FY 09 | States' implementations in response to recent fiscal contraints | States' considerations in response to recent fiscal constraints |
|---|--|--|---|--|
| Washington Eva Santos evas@dop.wa.gov | 2.00% | Yes, cuts or more cuts are very likely | Layoffs Elimination of vacant positions Hiring Freeze Retraction of previously planned pay raises | Layoffs Elimination of vacant positions Hiring Freeze Early retirement incentives Retraction of previously planned pay raises Pay cuts <i>Comment:</i> 2009 Legislative Session is in progress and some of these ideas are being reviewed. The Governor did not include in her budget proposal, the pay increases for represented employees and froze all pay raises for management. |
| West Virginia Otis G. Cox otis.g.cox@wv.gov | 0% | Yes, cuts or more cuts are very likely | We are anticipating hiring freeze | Hiring Freeze |
| Wisconsin Jennifer Donnelly jennifer.donnelly@wisconsin.gov | ~4% | Yes, cuts or more cuts are very likely <i>Comment:</i> 12.5% cut plans have been requested. | Hiring Freeze <i>Comment:</i> Implemented a 'centralized position review' with a requirement to create 3,500 vacancies by June 30, 2009. | |
| Wyoming Dean Fausset dfauss@state.wy.us | Zero % | No, its highly unlikely, we'll have more cuts <i>Comment:</i> Governor has reduced all supplemental requests by \$216 million. Agencies are asked to submit 5% reduction of standard budget. | | |

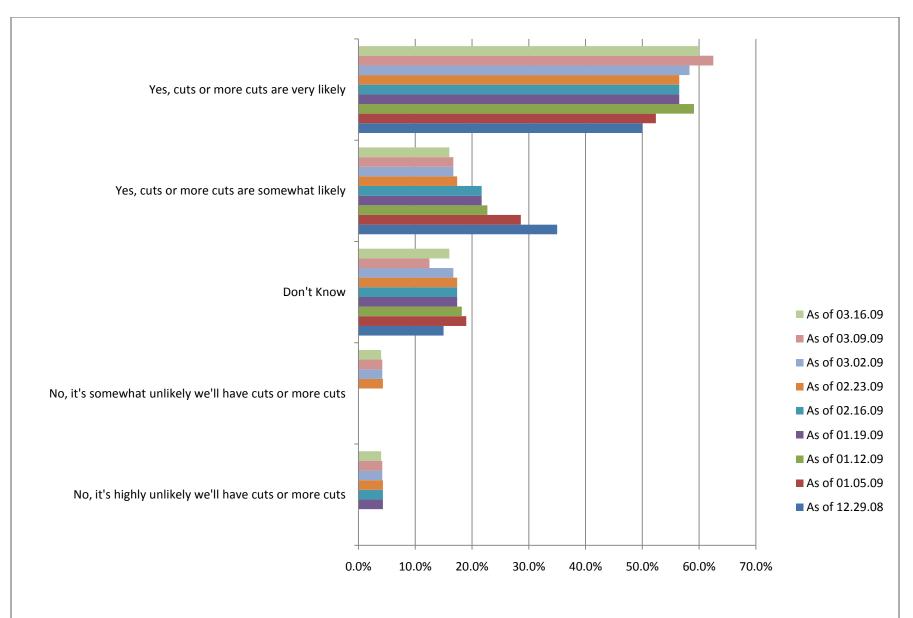
| O extend by famous for | | MAAN ALEXANDER AND ALEXANDER AND A STREET | Easthan is famous Californi Carolina (Carolina |
|-----------------------------------|--|--|--|
| Contact Information | Have you used any cost saving options besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze? | If Yes, please describe in detail these alternative cost savings option that are available | Further informatin/clarification regarding how your state is dealing with the financial crisis |
| Alabama | No | | |
| Jackie Graham | | | |
| jackie.graham@personnel.alabama.g | | | |
| California | No | | |
| Elaine Smith | | | |
| elainesmith@dpa.ca.gov | | | |
| | | | |
| Colorado | No | | December 2008 revenue forecast projects shortfall of \$230-\$600 |
| David Kaye | | | million for current year (about 5-10% of General Fund |
| david.kaye@state.co.us | | | appropriations). Current cuts of 2.5% plus use of GF 4% |
| | | | reserve is the plan to get through FY 2008-09. Departments |
| | | | have been asked to propose additional 10% GF reductions for |
| | | | FY 2009-10. Proposed program cuts cannot count dollars saved |
| | | | from the current hiring freeze, including positions vacated in the |
| | | | future. |
| | | | |
| Delaware | Yes | Reviewing Purchas Orders over \$2,500 including credit cards | |
| Mike Jackson | | Discontinuing critical reclassifications | |
| Mike.Jackson@state.de.us | | | |
| Florida | Yes | Travel has been restricted to mission critical only. | |
| Sharon D. Larson | | | |
| Sharon.Larson@ dms.myflorida.com | | | |
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| Indiana | No | | The State of Indiana is planning to hold the line on all spending |
| Daniel L. Hackler | | | for 2009/2010 to actual revenues. No new spending is planned. |
| dhackler@spd.in.gov | | | |
| andoniol e opainingov | | | |
| lowa | No | | |
| Nancy Berggren | | | |
| nancy.berggren@iowa.gov | | | |
| | | | |
| Kansas | No | | One juvenile correction facility and two adult correctional camps |
| | | | closed. At least one other correctional facility will close. More |
| George Vega | | | layoffs are being planned. A commission is being appointed to |
| george.vega@da.ks.us | | | |
| | | | look at closing a DD facility, MH facility and another juvenile |
| | | | correctional facility. |
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| Contact Information | Have you used any cost saving options besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze? | If Yes, please describe in detail these alternative cost savings option that are available | Further informatin/clarification regarding how your state is dealing with the financial crisis |
|--|--|---|---|
| Kentucky Carla Wright Carla.Wright@ky.gov | Yes | The state made a change in the timing of health insurance premium payments. We switched from pre-paying the premium the month before to paying it during the current month. This resulted ina one time savings which was spread out over both fiscal years of the biennium. | An official revised revenue estimate is expected. Budget cut planning for the current fiscal year is currently underway in anticipation of a revenue shortfall. |
| Louisiana Anne Soileau Anne.Soileau@la.gov | No | | |
| Maine Alicia Kellogg alicia.kellogg@maine.gov | No | | |
| Massachusetts Larry Albert larry.albert@massmail.state.ma.us | No | | |
| Michigan Michelle Mann mannm@michigan.gov | Yes | Positions are filled provided legislative criteria has been met delivery of basic services or loss of revenue. | |
| Missouri Chester White chester.white@oa.mo.gov | No | | |
| Montana Randy Morris ramorris@mt.gov | Yes | Energy Conservation Initiative Efficiency in government initiatives | Fiscal conservation and maintaining 'rainy day' funds with previous and projected budget surplus. |
| New Mexico Sandra Perez sandra.perez@state.nm.us | Yes | State agencies are to identify how they will save 5% in their current budget and FY10 budget plans. | The plans were due Nov. 7, after review of those plans we will know more. |
| North Carolina Linda Coleman Linda.Coleman@osp.nc.gov | No | | |

| Contact Information Oklahoma Oscar B. Jackson, Jr. oscar.jackson@opm.ok.gov | Have you used any cost saving options besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze? No | | Further informatin/clarification regarding how your state is dealing with the financial crisis |
|--|--|--|--|
| Oregon Diana Foster | No | | The State of Oregon has a revenue forecast due to be out in the next month. |
| Diana.L.Foster@ das.state.or.us | | | |
| Pennsylvania James A. Honchar, SPHR jhonchar@state.pa.us | Yes | See other comments withing the answers. Also, pursuit of consolidation/sharing of services across agency lines (HR, IT, Administration) | Continue to evaluate and research all options/alternatives |
| South Carolina Sam Wilkins swilkins@ohr.sc.gov | Yes | SC is eliminating positions that are not covered by the Employee Grievance Procedure Act because those employees have no grievance rights and, therefore, no administrative remedy for review of the termination. SC also has suspended use of tuition assistance programs and leave transfer programs to create cost savings. Agencies are also looking at an increase in the use of teleworking. | |
| Tennessee Deborah Story deborah.story@state.tn.us | Yes | Travel Freeze Mandated use of state park facilities for employee group meeting versus using non-state facilities (hotels, conference centers, etc.) | |

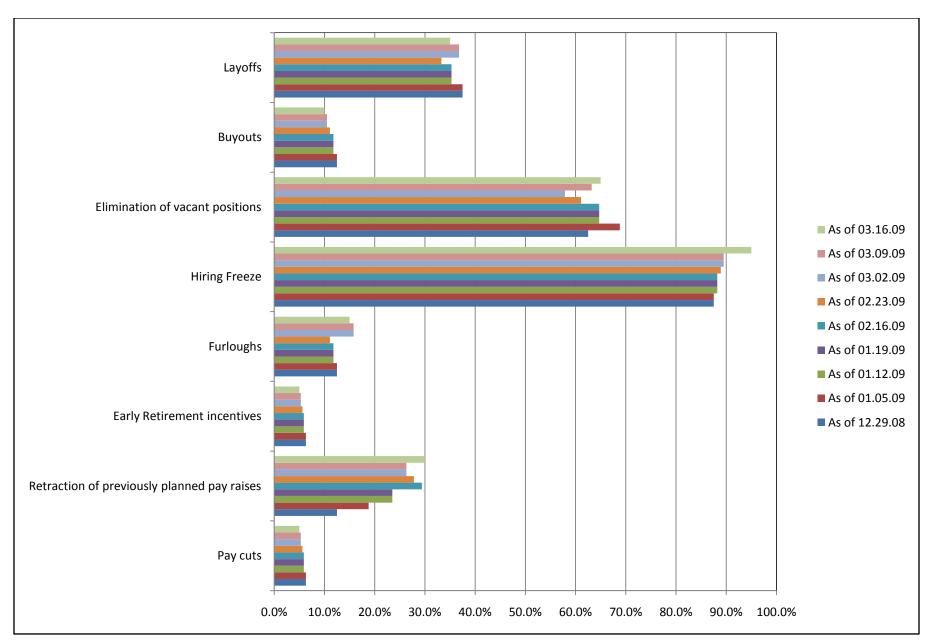
| Contact Information | Have you used any cost saving options besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze? | | Further informatin/clarification regarding how your state is dealing with the financial crisis |
|---|--|---|---|
| Washington Eva Santos evas@dop.wa.gov | Yes | issues, availability. | Governor announced "Government Reform" on 2/9/09. It includes a 1/3 reduction of boards and commissions, elimination of programs, reduction of 26 licensing offices, consolidation of shared human services (human resources, IT, property management, fleet, etc.) and the merger of some agencies. The legislature is in the process of considering a "state stimulus package" to increase jobs, proposed by the Gov. The Legislature is in the process of reviewing agency budgets. |
| West Virginia Otis G. Cox otis.g.cox@wv.gov | Yes | Travel cost, must use a state vehicle | We are awaiting directions from the Governor. |
| Wisconsin Jennifer Donnelly jennifer.donnelly@wisconsin.gov | Yes | In addition to the cut plans, agencies are requested to lapse approximately 4% to the general fund for each year of the biennium. | |
| Wyoming Dean Fausset dfauss@state.wy.us | | | The revised revenue projection figures indicate a significant drop in the price of oil, natural gas and revenue from investments. |

Question 3: Do you anticipate cuts (if no cuts have been made) or additional cuts to the state budget in FY 09?



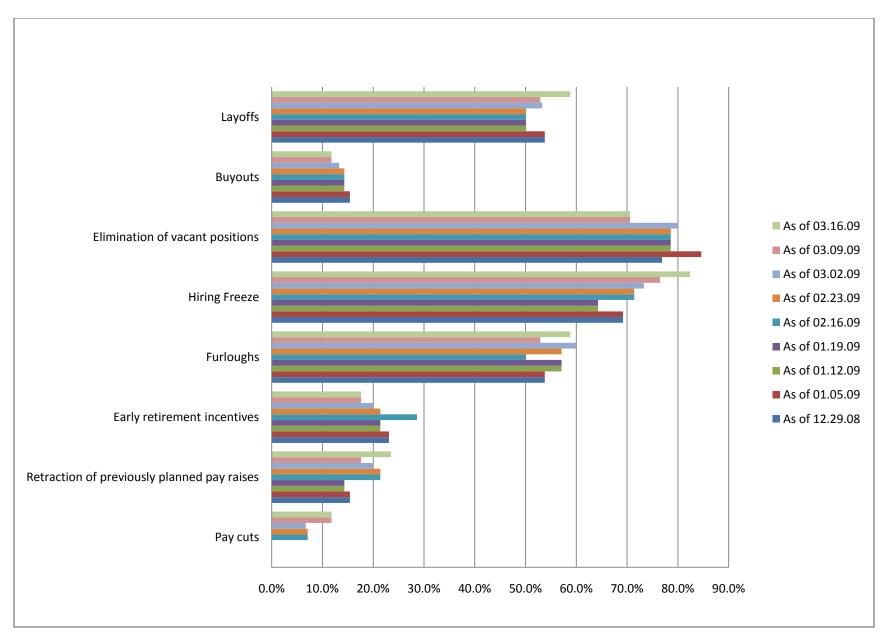
ANTICIPATED BUDGET CUTS FOR FY09

Question 4: Has your state implemented any of the following in response to recent fiscal constraints?



IMPLEMENTATIONS TO RECENT FISCAL CONSTRAINTS

Question 5: Is your state considering any of the following in response to recent fiscal constraints?



CONSIDERATIONS TO RECENT FISCAL RESTRAINTS