Contact Information	To Date, What Percentage has your state budget been cut?	Do you anticipate budget cuts (if no cuts have been made) or additional cuts to the state budget in FY 09	States' <b>implementations</b> in response to recent fiscal contraints	States' <b>considerations</b> in response to recent fiscal constraints
Sam Wilkins South Carolina swilkins@ohr.sc.gov	Cuts have ranged from 3% - 8%	Yes, Cuts or more cuts are very likely	Layoffs Buyouts Elimination of vacant positions Hiring freeze Furloughs Early retirement incentives Pay cuts <i>Comment:</i> By legislation, SC has voluntary and mandatory furloughs available to address budget cuts.	Layoffs Buyouts Elimination of vacant positions Hiring Freeze Furloughs Eary retirement incentives
Deborah Story Tennessee deborah.story@state.tn.us	Zero %	Yes, cuts or more cuts are very likely	Buyouts Elimination of vacant positions Hiring Freeze	
Randy Morris Montana ramorris@mt.gov	Zero %	Don't Know		
<b>George Vega Kansas</b> george.vega@da.ks.us	3%	Yes, cuts or more cuts are very likely <i>Comment:</i> We reduced our '09 budget by two percent at the first of the fiscal year. I've now been advised to cut an additional one percent (annual) in '09 and to anticipate another three percent in '10.	Layoffs Elimination of vacant positions Hiring Freeze <i>Comment:</i> One agency is lookig at early retirement incentives	Layoffs Elimination of vacant positions Hiring Freeze Early retirement incentives
Daniel L. Hackler Indiana dhackler@spd.in.gov	Zero %	Yes, cuts or more cuts are somewhat likely <i>Comment:</i> Indiana Agency budgets were not cut but each agency was asked to revert 4% back to the General Fund.	Elimination of vacant positions	Elimination of vacant positions
<b>Anne Soileau Louisiana</b> Anne.Soileau@la.gov	Zero %	<i>Comment:</i> Hiring Freeze Executive Order November 21, 2008	Hiring Freeze	
Alicia Kellogg Maine alicia.kellogg@maine.gov	FY 10/11: 10% Proposed	Yes, cuts or more cuts are very likely	Layoffs Elimination of vacant positions Hiring Freeze	Layoffs Elimination of vacant positions Hiring Freeze Early retirement incentives Retraction of previously planned pay raises <i>Comment:</i> Retraction of pay raises for confidentail employees only. Also considering increasing the employee share of health insurance.

Contact Information	To Date, What Percentage has your state budget been cut?	Do you anticipate budget cuts (if no cuts have been made) or additional cuts to the state budget in FY 09	States' <b>implementations</b> in response to recent fiscal contraints	States' <b>considerations</b> in response to recent fiscal constraints
Oscar B. Jackson, Jr. Oklahoma oscar.jackson@opm.ok.gov	None	Don't Know Comment: Our legislative session does not begin until February 2009. We do not anticipate any revenue shortfalls for the current fiscal year, and we will not have revenue projections for FY2010 until the first of the year.	Hiring Freeze Comment: A state hiring freeze has been in effect since 1992.	Hiring Freeze Comment: Continuation of current hiring freeze. Other options will be considered based upon revenue projections.
Sharon D. Larson Florida Sharon.Larson@ dms.myflorida.com	Varies between agencies	Yes, cuts or more cuts are very likely	Layoffs Elimination of vacant positions Hiring Freeze	<i>Comments:</i> Furloughs might become an option if a statutory change occurs.
Diana Foster Oregon Diana.L.Foster@ das.state.or.us		Yes, cuts or more cuts are somewhat likely	Retraction of previously planned pay raises	Furloughs Retraction of previous planned pay raises
Carla Wright Kentucky Carla.Wright@ky.gov	Zero %	Yes, cuts or more cuts are very likely	Layoffs Elimination of vacant positions Hiring Freeze	Elimination of vacant positions Hiring Freeze Furloughs
David Kaye Colorado david.kaye@state.co.us	None	Yes, cuts or more cuts are somewhat likely.	Hiring Freeze	
Eva Santos Washington evas@dop.wa.gov	1%	Yes, cuts or more cuts are very likely	Layoffs Elimination of vacant positions Hiring Freeze	Layoffs Elimination of vacant positions Hiring Freeze
<b>Mike Jackson Delaware</b> Mike.Jackson@state.de.us	No	Yes, cuts or more cuts are very likely	Elimination of vacant positions Hiring Freeze	Elimination of vacant positions Hiring Freeze
Michelle Mann Michigan mannm@michigan.gov	Zero %	Yes, cuts or more cuts are very likely	<i>Comment:</i> Freeze Performance Pay Awards	Comments: Not at this time
Chester White Missouri chester.white@oa.mo.gov	None to date	Yes, cuts or more cuts are somewhat likely	Comment: Nothing yet but fiscal shortfall discussions have started	<i>Comment:</i> Again, nothing to date but I do expect actions in the future.
Sandra Perez New Mexico sandra.perez@state.nm.us	n/a working on a 5% savings plan	Don't Know Comment: Agencies were asked to compose a 5% savings plan in addition to a hiring freeze and unnecessary reclassifications and/or out of cycle pay increases.	Hiring Freeze Comment: 5% savings plan, unnecessary upward reclassifications freeze and out of cycle pay increases freeze.	

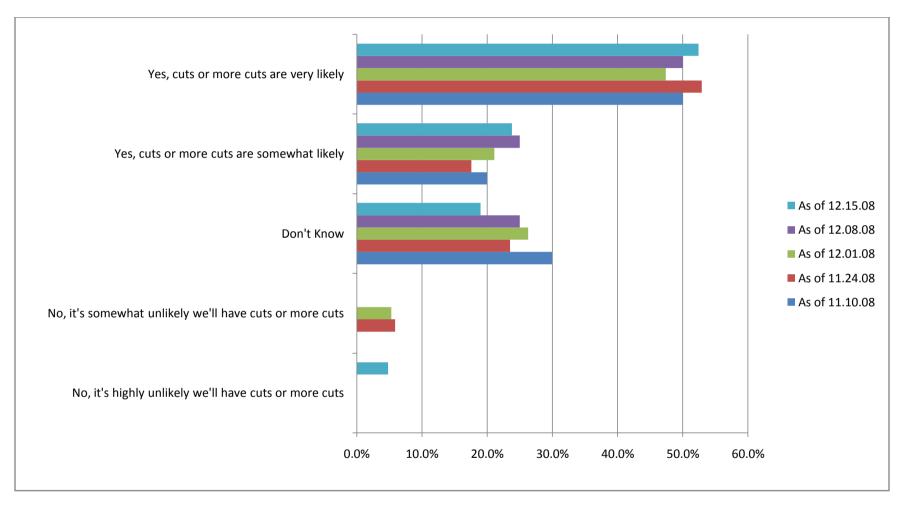
Contact Information	To Date, What Percentage has your state budget been cut?	Do you anticipate budget cuts (if no cuts have been made) or additional cuts to the state budget in FY 09	States' <b>implementations</b> in response to recent fiscal contraints	States' <b>considerations</b> in response to recent fiscal constraints
Dean Fausset Wyoming dfauss@state.wy.us	Zero %	No, its highly unlikely, we'll have cuts or more cuts <i>Comment:</i> Governor is waiting for revised revenue forecast numbers. Letter went out to agencies to prepare for a scale back in current budget. Most agencies are preparing for a 5% decrease. Will know more first of January.		
Jackie Graham Alabama jackie.graham@personnel.alaba ma.gov	Zero %	Yes, cuts or more cuts are somewhat likely		Layoffs Hiring Freeze
Jennifer Donnelly Wisconsin jennifer.donnelly@wisconsin.gov		Yes, cuts or more cuts are very likely Comment: 12.5% cut plans have been requested.	Hiring Freeze Comment: Implemented a 'centralized position review' with a requirement to create 3,500 vacancies by June 30, 2009.	
Larry Albert Massachusetts larry.alber@massmail.state.ma. us	9%	Yes, cuts or more cuts are very likely	Elimination of vacant positions Hiring Freeze Furloughs Retraction of previously planned pay raises	Layoffs Elimination of vacant positions Hiring Freeze Furloughs

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Contact Information	besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze?		Further informatin/clarification regarding how your state is dealing with the financial crisis
Sam Wilkins South Carolina swilkins@ohr.sc.gov	Yes	SC is eliminating positions that are not covered by the Employee Grievance Procedure Act because those employees have no grievance rights and, therefore, no administrative remedy for review of the termination. SC also has suspended use of tuition assistance programs and leave transfer programs to create cost savings. Agencies are also looking at an increase in the use of teleworking.	
Deborah Story Tennessee deborah.story@state.tn.us	No		
Randy Morris Montana ramorris@mt.gov	Yes	Energy Conservation Initiative Efficiency in government initiatives	Fiscal conservation and maintaining 'rainy day' funds with previous and projected budget surplus.
George Vega Kansas george.vega@da.ks.us	Yes	Kansas is closing a juvenile correctional facility, reducing the size of operations, many positions are being held open.	We will know a lot more over the next six month.
Daniel L. Hackler Indiana dhackler@spd.in.gov	No		We are watching everything closely and trying to find additional ways to be more efficient by way of enhanced IT efforts and consolidating services such as HR and IT.
Anne Soileau Louisiana Anne.Soileau@la.gov	No		
Alicia Kellogg Maine alicia.kellogg@maine.gov	No		

Contact Information	Have you used any cost saving options	If Yes, please describe in detail these alternative cost	Further informatin/clarification regarding how your state
	besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze?		is dealing with the financial crisis
Oscar B. Jackson, Jr. Oklahoma oscar.jackson@opm.ok.gov	Νο		
Sharon D. Larson Florida Sharon.Larson@ dms.myflorida.com	No		
Diana Foster Oregon Diana.L.Foster@ das.state.or.us	No		The State of Oregon has a revenue forecast due to be out in the next month.
Carla Wright Kentucky Carla.Wright@ky.gov	Yes	The state made a change in the timing of health insurance premium payments. We switched from pre-paying the premium the month before to paying it during the current month. This resulted ina one time savings which was spread out over both fiscal years of the biennium.	An official revised revenue estimate is expected. Budget cut planning for the current fiscal year is currently underway in anticipation of a revenue shortfall.
David Kaye Colorado david.kaye@state.co.us	No		Proposed budget for FY 2009-2010 has been revised downward from 6% annual growth limit to 4.98% increase. Reduction includes elimination of performance pay component for FY09-10 salaries, leaving in tact requested funding for 2.5% average salary increase based on market survey by occupational group.
Eva Santos Washington evas@dop.wa.gov	No		Initiating a government reform to streamline services. Economic Stimulus package for citizens.
<b>Mike Jackson Delaware</b> Mike.Jackson@state.de.us	Yes	Reviewing Purchas Orders over \$2,500 including credit cardsDiscontinuing critical reclassifications	
<b>Michelle Mann Michigan</b> mannm@michigan.gov		Positions are filled provided legislative criteria has been met delivery of basic services or loss of revenue.	
Chester White Missouri chester.white@oa.mo.gov	No		
Sandra Perez New Mexico sandra.perez@state.nm.us	Yes	State agencies are to identify how they will save 5% in their current budget and FY10 budget plans.	The plans were due Nov. 7, after review of those plans we will know more.

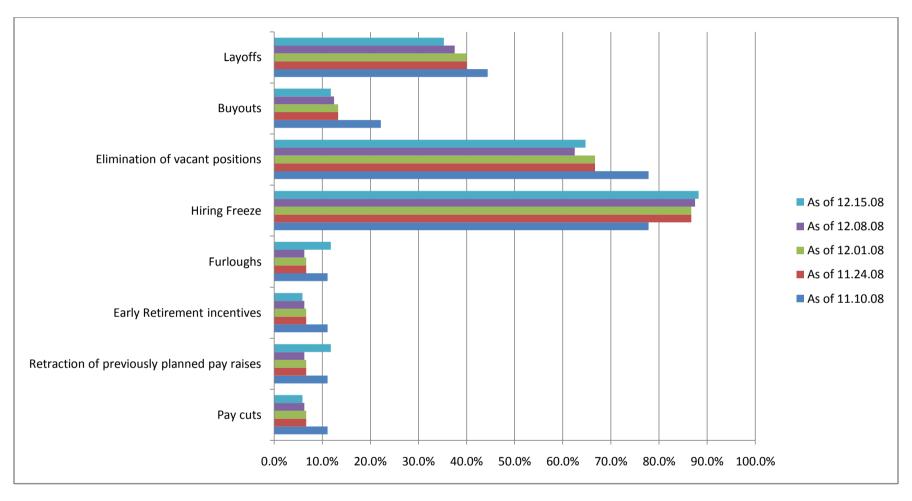
Contact Information		If Yes, please describe in detail these alternative cost savings option that are available	Further informatin/clarification regarding how your state is dealing with the financial crisis
	furlough, voluntary separation program,		
	retirement incentive program or hiring		
	freeze?		
Dean Fausset	No		Wyoming's economy remains fairly strong; however,
Wyoming			there is some weakening as a result of the national
dfauss@state.wy.us			economy. We remain a fiscal conservative state.
Jackie Graham	No		
Alabama			
jackie.graham@personnel.ala			
bama.gov Jennifer Donnelly	Yes	In addition to the cut plans, agencies are requested to	
Wisconsin		lapse approximately 4% to the general fund for each year	
jennifer.donnelly@wisconsin.g		of the biennium.	
ov			
Larry Albert	No		
Massachusetts			
larry.alber@massmail.state.m			
a.us			

Question 3: Do you anticipate cuts (if no cuts have been made) or additional cuts to the state budget in FY 09?



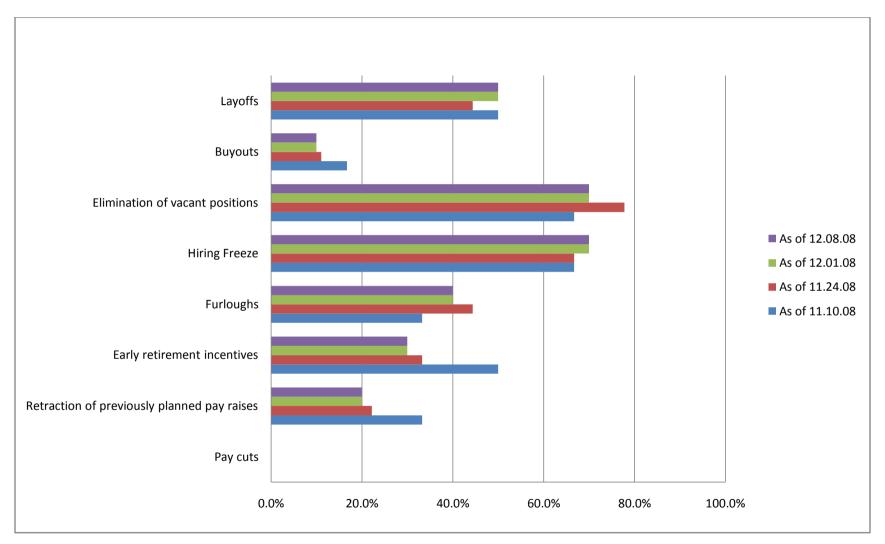
#### ANTICIPATED BUDGET CUTS FOR FY09

Question 4: Has your state implemented any of the following in response to recent fiscal constraints?



#### IMPLEMENTATIONS TO RECENT FISCAL CONSTRAINTS

Question 5: Is your state considering any of the following in response to recent fiscal constraints?



#### CONSIDERATIONS TO RECENT FISCAL RESTRAINTS