Contact Information	your state budget been cut?	Do you anticipate budget cuts (if no cuts have been made) or additional cuts to the state budget in FY 09	States' <b>implementations</b> in response to recent fiscal contraints	States' <b>considerations</b> in response to recent fiscal constraints
Sam Wilkins South Carolina swilkins@ohr.sc.gov	Cuts have ranged from 10% - 18%	Yes, Cuts or more cuts are somewhat likely	Layoffs Buyouts Elimination of vacant positions Hiring freeze Furloughs Early retirement incentives Pay cuts <i>Comment:</i> By legislation, SC has voluntary and mandatory furloughs available to address budget cuts.	Layoffs Buyouts Elimination of vacant positions Hiring Freeze Furloughs Eary retirement incentives
Deborah Story Tennessee deborah.story@state.tn.us	Zero %	Yes, cuts or more cuts are very likely	Buyouts Elimination of vacant positions Hiring Freeze Retraction of previously planned pay raises	Elimination of vacant positions Hiring Freeze
Randy Morris Montana ramorris@mt.gov	Zero %	Don't Know		
George Vega Kansas george.vega@da.ks.us	3%	percent at the first of the fiscal year. I've now	Layoffs Elimination of vacant positions Hiring Freeze <i>Comment:</i> One agency is lookig at early retirement incentives	Layoffs Elimination of vacant positions Hiring Freeze Early retirement incentives
Daniel L. Hackler Indiana dhackler@spd.in.gov	10%	Yes, cuts or more cuts are very likely	Elimination of vacant positions Retraction of previously planned pay raises	Elimination of vacant positions
<b>Anne Soileau Louisiana</b> Anne.Soileau@la.gov	Zero %	<i>Comment:</i> Hiring Freeze Executive Order November 21, 2008	Hiring Freeze	
Alicia Kellogg Maine alicia.kellogg@maine.gov	FY 10/11: 10% Proposed	Yes, cuts or more cuts are very likely	Layoffs Elimination of vacant positions Hiring Freeze	Layoffs Elimination of vacant positions Hiring Freeze Early retirement incentives Retraction of previously planned pay raises <i>Comment:</i> Retraction of pay raises for confidentail employees only. Also considering increasing the employee share of health insurance.

Contact Information	To Date, What Percentage has your state budget been cut?	Do you anticipate budget cuts (if no cuts have been made) or additional cuts to the state budget in FY 09	States' <b>implementations</b> in response to recent fiscal contraints	States' <b>considerations</b> in response to recent fiscal constraints
Oscar B. Jackson, Jr. Oklahoma oscar.jackson@opm.ok.gov	None	Yes, cuts or more cuts are somewhat likely <i>Comment:</i> December 22, 2008, the Oklahoma Board of Equalization announced the Oklahoma Legislative will have 4.4%/\$309.6 million less to appropriate for fiscal year 2010, beginning. However, appropriation decisions will not be made until the 2009 legislative session, which begins February 2 and ends May 29, 2009.	Hiring Freeze by Governor's Executive Order <i>Comment:</i> A state hiring freeze has been in effect since 1992.	Layoffs Buyouts Elimination of vacant positions Hiring Freeze Furloughs
<b>Sharon D. Larson</b> Florida Sharon.Larson@ dms.myflorida.com	Varies by agencies, but each has a minimum 4% holdback	Yes, cuts or more cuts are very likely	Layoffs Hiring Freeze <i>Comment:</i> Not all hiring is frozen. Critical positions are still being filled.	Elimination of vacant positions Furlough <i>Comment:</i> Our Legislature is meeting in special session starting on January 5, 2009 to address the projected 2.3 billion dollar deficit in the FY08-09 budget
<b>Diana Foster Oregon</b> Diana.L.Foster@ das.state.or.us		Yes, cuts or more cuts are somewhat likely	Retraction of previously planned pay raises	Furloughs Retraction of previous planned pay raises
Carla Wright Kentucky Carla.Wright@ky.gov	Zero %	Yes, cuts or more cuts are very likely	Layoffs Elimination of vacant positions Hiring Freeze	Elimination of vacant positions Hiring Freeze Furloughs
David Kaye Colorado david.kaye@state.co.us	2.50%	Yes, cuts or more cuts are very likely <i>Comment:</i> Departments have submitted proposed General Fund cuts of 2.5% for the current year. Proposed cuts cannot count dollars saved from the current hiring freeze, including positions vacated in the future.	Elimination of vacant positions Hiring Freeze	<i>Comment:</i> Waiting for legislature to convene in January 2009. Legislature must declare fiscal emergency by joint resolution to trigger executive authority to propose remedies resulting in pay reduction, such as mandatory furloughs, retraction of appropriated pay raises or pay cuts.
Eva Santos Washington evas@dop.wa.gov	1%	Yes, cuts or more cuts are very likely	Layoffs Elimination of vacant positions Hiring Freeze	Layoffs Elimination of vacant positions Hiring Freeze
Mike Jackson Delaware Mike.Jackson@state.de.us	No	Yes, cuts or more cuts are very likely	Elimination of vacant positions Hiring Freeze	Elimination of vacant positions Hiring Freeze
Michelle Mann Michigan mannm@michigan.gov	Zero %	Yes, cuts or more cuts are very likely	<i>Comment:</i> Freeze Performance Pay Awards	Comments: Not at this time

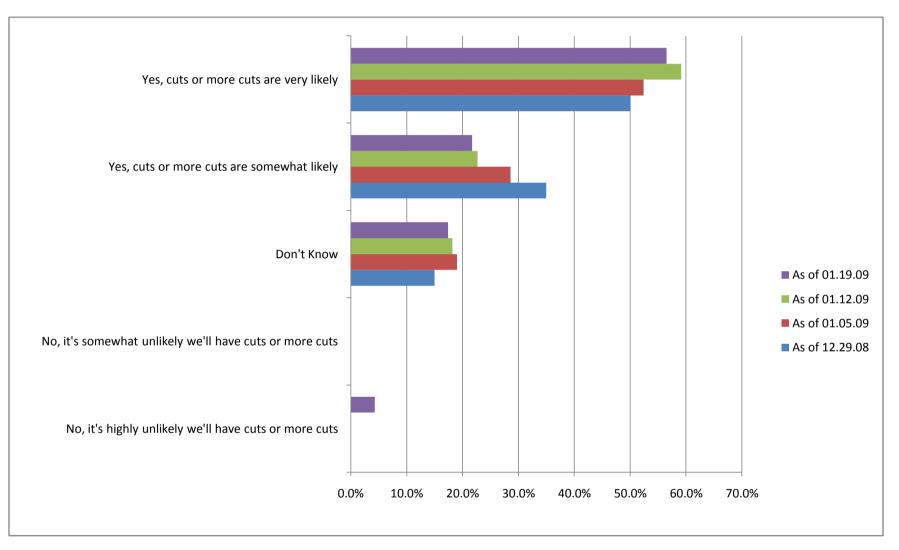
Contact Information	To Date, What Percentage has your state budget been cut?		States' <b>implementations</b> in response to recent fiscal contraints	States' <b>considerations</b> in response to recent fiscal constraints
Chester White Missouri chester.white@oa.mo.gov	None to date	Yes, cuts or more cuts are somewhat likely	Comment: Nothing yet but fiscal shortfall discussions have started	<i>Comment:</i> Again, nothing to date but I do expect actions in the future.
Sandra Perez New Mexico sandra.perez@state.nm.us	n/a working on a 5% savings plan		Hiring Freeze <i>Comment:</i> 5% savings plan, unnecessary upward reclassifications freeze and out of cycle pay increases freeze.	
Dean Fausset Wyoming dfauss@state.wy.us	Zero %	No, its highly unlikely, we'll have more cuts <i>Comment:</i> Governor has reduced all supplemental requests by \$216 million. Agencies are asked to submit 5% reduction of standard budget.		
Jackie Graham Alabama jackie.graham@personnel.alaba ma.gov	Zero %	Yes, cuts or more cuts are somewhat likely		Layoffs Hiring Freeze
Jennifer Donnelly Wisconsin jennifer.donnelly@wisconsin.gov	~4%		Hiring Freeze Comment: Implemented a 'centralized position review' with a requirement to create 3,500 vacancies by June 30, 2009.	
Larry Albert Massachusetts larry.albert@massmail.state.ma. us	9%	Yes, cuts or more cuts are very likely	Elimination of vacant positions Hiring Freeze Furloughs Retraction of previously planned pay raises	Layoffs Elimination of vacant positions Hiring Freeze Furloughs
Nancy Berggren nancy.berggren@iowa.gov	1.50%	Yes, cuts or more cuts are very likely	Hiring Freeze	Furloughs Comment: Layoffs will be a last resort. We are anticipating no new pay increases, but we have not discussed pay cuts.
Otis G. Cox West Virginia otis.g.cox@wv.gov	None		<i>Comment:</i> We have over a thousand vacant positions throughout State government. Organization are relucting to fill position because of the state of the country.	Not at this time.

Contact Information	Have you used any cost saving options besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze?	If Yes, please describe in detail these alternative cost savings option that are available	Further informatin/clarification regarding how your state is dealing with the financial crisis
Sam Wilkins South Carolina swilkins@ohr.sc.gov	Yes	SC is eliminating positions that are not covered by the Employee Grievance Procedure Act because those employees have no grievance rights and, therefore, no administrative remedy for review of the termination. SC also has suspended use of tuition assistance programs and leave transfer programs to create cost savings. Agencies are also looking at an increase in the use of teleworking.	
Deborah Story Tennessee deborah.story@state.tn.us	Yes	Travel Freeze Mandated use of state park facilities for employee group meeting versus using non-state facilities (hotels, conference centers, etc.)	
Randy Morris Montana ramorris@mt.gov	Yes	Energy Conservation Initiative Efficiency in government initiatives	Fiscal conservation and maintaining 'rainy day' funds with previous and projected budget surplus.
<b>George Vega Kansas</b> george.vega@da.ks.us	Yes	Kansas is closing a juvenile correctional facility, reducing the size of operations, many positions are being held open.	We will know a lot more over the next six month.
Daniel L. Hackler Indiana dhackler@spd.in.gov	No		The State of Indiana is planning to hold the line on all spending for 2009/2010 to actual revenues. No new spending is planned.
Anne Soileau Louisiana Anne.Soileau@la.gov	No		
Alicia Kellogg Maine alicia.kellogg@maine.gov	No		

Contact Information	Have you used any cost soving entions	If Voc. places describe in detail these alternative sect	Eurthor informatin/clarification recording how your state
	besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze?	If Yes, please describe in detail these alternative cost savings option that are available	Further informatin/clarification regarding how your state is dealing with the financial crisis
Oscar B. Jackson, Jr. Oklahoma oscar.jackson@opm.ok.gov	No		
Sharon D. Larson Florida Sharon.Larson@ dms.myflorida.com	Yes	Travel restrictions	
Diana Foster Oregon Diana.L.Foster@ das.state.or.us	No		The State of Oregon has a revenue forecast due to be out in the next month.
Carla Wright Kentucky Carla.Wright@ky.gov	Yes	The state made a change in the timing of health insurance premium payments. We switched from pre-paying the premium the month before to paying it during the current month. This resulted ina one time savings which was spread out over both fiscal years of the biennium.	An official revised revenue estimate is expected. Budget cut planning for the current fiscal year is currently underway in anticipation of a revenue shortfall.
David Kaye Colorado david.kaye@state.co.us	No		December 2008 revenue forecast projects shortfall of \$230-\$600 million for current year (about 5-10% of General Fund appropriations). Current cuts of 2.5% plus use of GF 4% reserve is the plan to get through FY 2008-09. Departments have been asked to propose additional 10% GF reductions for FY 2009-10. Proposed program cuts cannot count dollars saved from the current hiring freeze, including positions vacated in the future.
Eva Santos Washington evas@dop.wa.gov	No		Initiating a government reform to streamline services. Economic Stimulus package for citizens.
<b>Mike Jackson Delaware</b> Mike.Jackson@state.de.us	Yes	Reviewing Purchas Orders over \$2,500 including credit cardsDiscontinuing critical reclassifications	
Michelle Mann Michigan mannm@michigan.gov	Yes	Positions are filled provided legislative criteria has been met delivery of basic services or loss of revenue.	

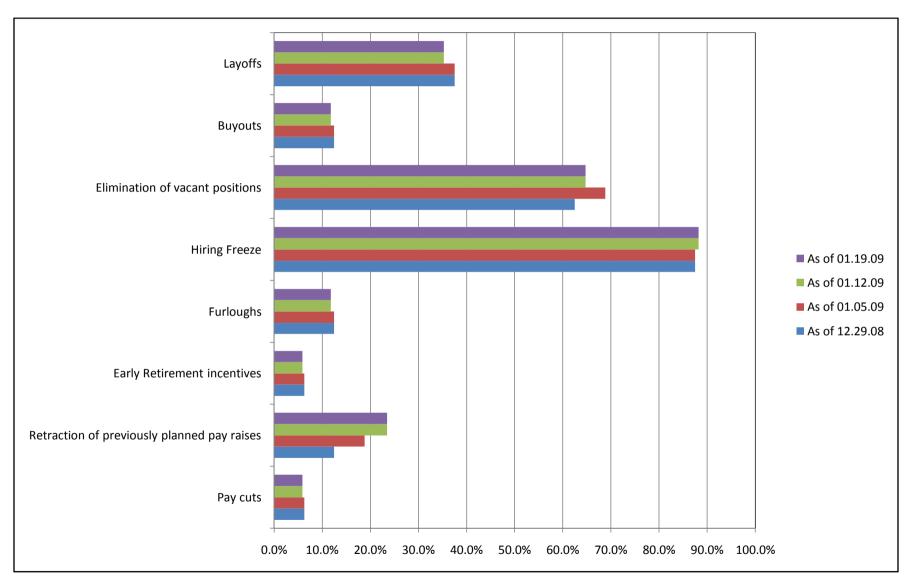
Contact Information	besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze?	If Yes, please describe in detail these alternative cost savings option that are available	Further informatin/clarification regarding how your state is dealing with the financial crisis
Chester White Missouri chester.white@oa.mo.gov	No		
Sandra Perez New Mexico sandra.perez@state.nm.us	Yes	State agencies are to identify how they will save 5% in their current budget and FY10 budget plans.	The plans were due Nov. 7, after review of those plans we will know more.
<b>Dean Fausset</b> <b>Wyoming</b> dfauss@state.wy.us			The revised revenue projection figures indicate a significant drop in the price of oil, natural gas and revenue from investments.
Jackie Graham Alabama jackie.graham@personnel.ala bama.gov	No		
Jennifer Donnelly Wisconsin jennifer.donnelly@wisconsin.g ov	Yes	In addition to the cut plans, agencies are requested to lapse approximately 4% to the general fund for each year of the biennium.	
Larry Albert Massachusetts larry.albert@massmail.state. ma.us	No		
Nancy Berggren nancy.berggren@iowa.gov	No		
Otis G. Cox West Virginia otis.g.cox@wv.gov	No		

Question 3: Do you anticipate cuts (if no cuts have been made) or additional cuts to the state budget in FY 09?



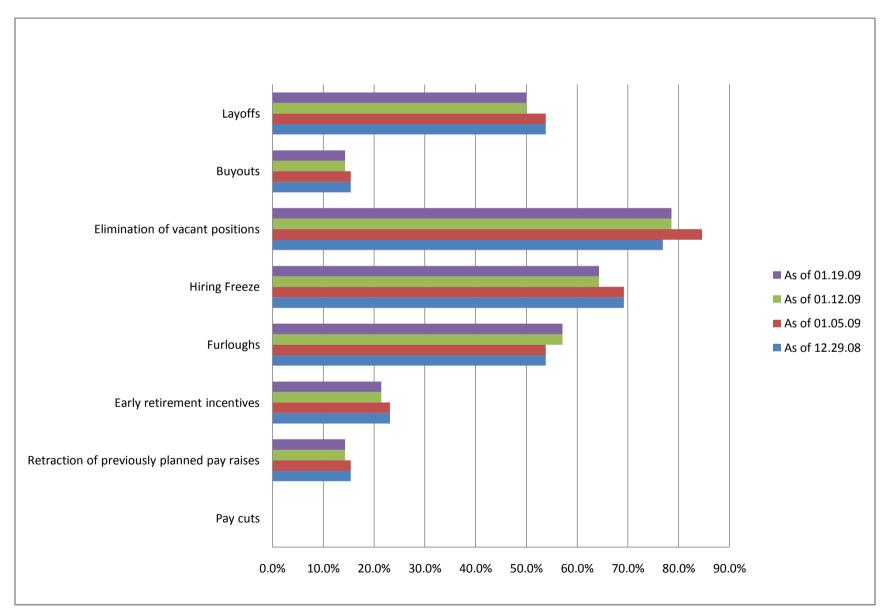
#### ANTICIPATED BUDGET CUTS FOR FY09

Question 4: Has your state implemented any of the following in response to recent fiscal constraints?



#### **IMPLEMENTATIONS TO RECENT FISCAL CONSTRAINTS**

Question 5: Is your state considering any of the following in response to recent fiscal constraints?



#### CONSIDERATIONS TO RECENT FISCAL RESTRAINTS