Eva N. Santos Communication Awards

Nominations from dues-paying states are considered for eligibility. Nominated leaders and programs should have a positive effect on the administration of state human resource programs. A state's central human resource department or line agency human resource operations may administer nominated programs.

Programs and projects must have been operational for at least six months and must be transferable to other states. Selection criteria are based on the questions asked on the award application. Included in this packet are the specific criteria for each award and their categories. Nominations are encouraged in all areas of human resource management administration.

Additionally, please provide the project initiative in one of the following formats:

- Web link
- Snapshot
- PDF

NOMINATION INFORMATION

Title of Nomination: HR Professional Portal State: WA

Contact Person: Angie Hogenson

Contact's Title: HR Analytics & Initiatives Manager

Agency: Office of Financial Management

Mailing Address: PO Box 47500, Olympia, WA 98504

Telephone: 360-407-4111 Fax:

E-mail: Angie. Hogenson@ofm.wa.gov

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NOMINATOR INFORMATION

Nominator: Angie Hogenson Title: HR Analytics & Initiatives Manager

State: WA Agency: Office of Financial Management

Telephone: 360-407-4111 Fax:

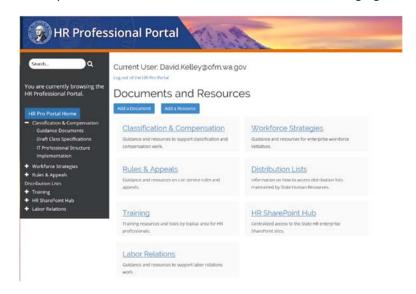
E-mail: Angie.Hogenson@ofm.wa.gov

DETAILS

1. Please provide a brief description of the submission.

This nomination is for the State of Washington's HR Professional Portal, a secured website that houses centralized guidance and resource materials for de-centralized agency and higher education institution human resource professionals. As the administrator, only State HR can post information to share with the state's HR community. This website requires an approved login to access any information or resources. Numerous State HR staff can post information to the site; however, user account approval is limited to three staff. Attached are screen shots of the site.

The HR Professional Portal (https://hr.wa.gov/) is built on the Drupal web platform. The website is built to ensure security, accessibility, functionality, organization, and search features so that the HR community can easily find current resources and information for managing the states workforce.



2. How long has the submission been inexistence? The HR Professional Portal went live in October 2018.

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3. Why was this submission created?

Washington State has a federated HR and payroll architecture that allows for higher education institutions and agencies to have decentralized human resources authority. The Office of Financial Management - State Human Resources is responsible for enterprise HR policy and manages the statewide classification plan, compensation plan, diversity, HR analytics, labor relations, rules and appeals, workforce planning and performance. State HR provides leadership on enterprise initiatives that require significant change management.

The large number of agencies and higher education institutions, along with the geographical distribution of organizations across the state, is a challenge when there are enterprise changes to communicate and coordinate. It is often necessary to distribute human resource specific information across the enterprise to both general government and higher education organizations. There is no mechanism in place to consistently share information. E-mail has size limitations, distribution lists are notoriously hard to keep updated and the recipient may not pass the information on appropriately (out of office, no longer in position, etc.). SharePoint has accessibility limitations for users outside the state's firewall and not all organizations use the SharePoint application. Often information shared is not appropriate for posting to the public website.

Examples of information shared:

- Drafts for feedback: class specifications, forms, etc.
- Templates (letters, policies, spreadsheets) for enterprise changes
- Human resource business process guidance, tools & tips
- Human resource core training materials & tools

The implementation of the state's new classification and compensation plan for the information technology workforce is the most recent example. Affecting 5,000+ employees statewide, State HR was challenged to share draft information, resources, training and guidance with the HR community. A resource was needed that would not require user organizations to install and maintain software, would be easily accessible but limited to approved users, intuitive to users, and easily and efficiently managed by State HR without requiring continual IT staff technical intervention.

The portal currently has 703 approved users. Access to the portal is limited to state:

- HR professional staff
- Labor relations staff
- Attorney General Labor & Personnel Division Attorneys

The use of the HR Professional Portal has been a game changer for the implementation of the IT Professional Structure. The ability to post and quickly get out information to the practitioner's that need it is critical to meeting deadlines and successfully implementing this workforce change.

4. How does this submission support the goals and objectives of your agenda/department? This submission directly supports OFM's vision: "Better information. Better decisions. Better government. Better Washington." By providing timely information and resource materials for our HR community, it allows for more collaboration, consistent application and ultimately better management of the state's workforce.

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5. Have you been able to measure the effectiveness of this submission? If so, how? We have been able to measure our success in a couple of ways:

1) Website Analytics

This HR Professional Portal is not intended to be a high traffic site. However, we do want to know if the HR community is using it to review and acquire information. Since go-live, the site has had 24,688 page views (10/29/18-4/21/19). Knowing that we only have 703 approved users in 79 agencies and higher education institutions who can access this site; we can concluded that it is in use by the community.

2) Customer Feedback

One feature of the portal is State HR has numerous forums for sharing information such as community distribution lists, community of practice meetings and groups, SharePoint sites and the public website. The portal serves as a central point of information on how to access all the community communication forums.

The HR community has been extremely receptive of the tool. The main themes we have heard:

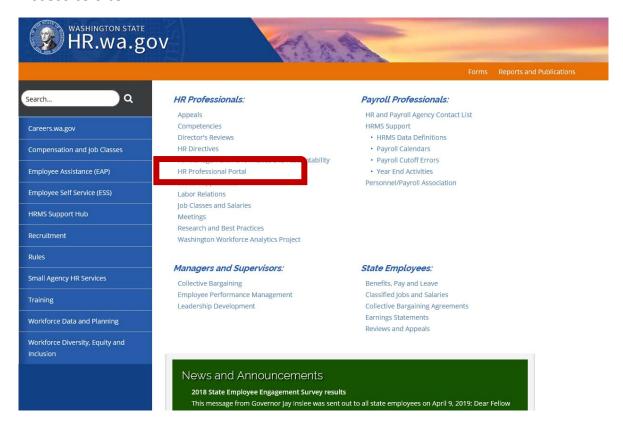
- Large agencies with HR staff in multiple locations across the state appreciate having a resource they can all access which saves time and helps them coordinate internal communications better.
- Small agencies/institutions have expressed that having this resource makes them feel
 included. It recognizes their need to have accessibility to information and that they are part
 of the larger community. The HR staff in small agencies wear many hats and are not always
 full time HR but manage other functions in the organization. They have expressed they
 often feel like after thoughts when it comes to major HR initiatives.

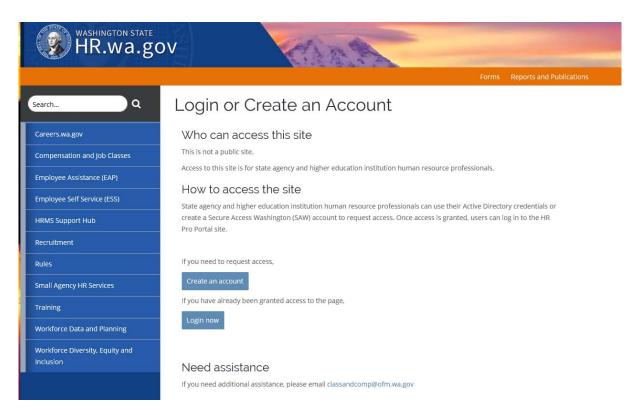
3) Workload Reduction

- State HR staff who post information to the portal have reported a significant decrease in requests to re-send information.
- The ability to update the source information in one location reduces the need to re-send information multiple times and increases version control.

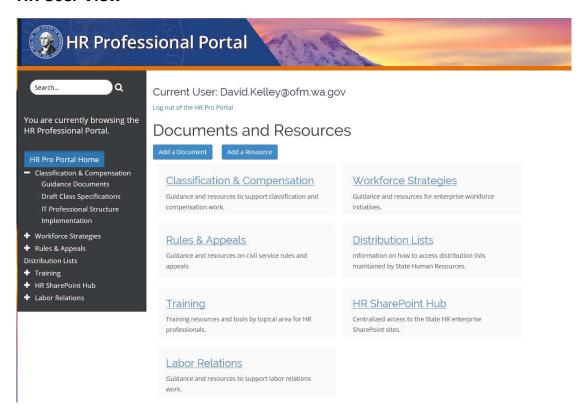
ATTACHMENT

Access to site:

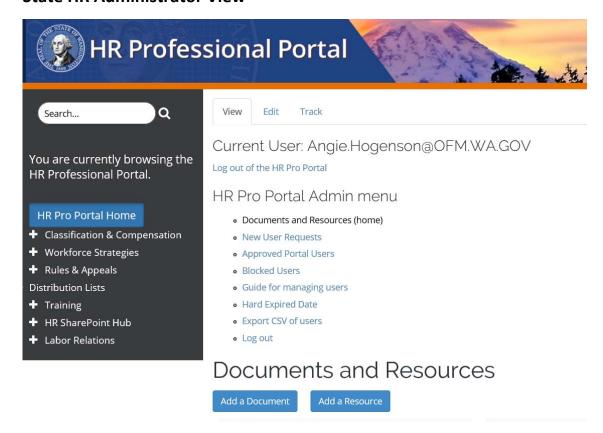




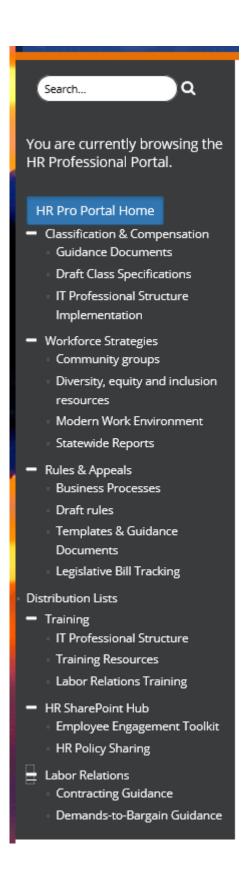
HR User View



State HR Administrator View



Expanding Navigation:



Page View with Documents & Resources

IT Professional Structure Implementation



Add a Resource

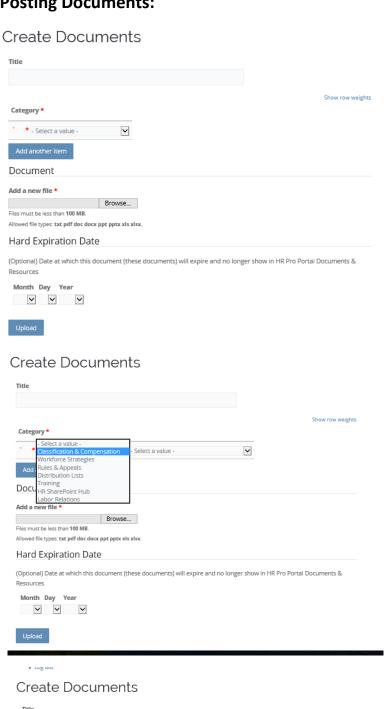
Documents

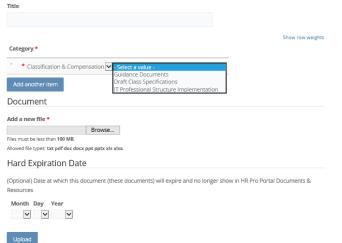
Search list (doc title or file name)	Sort by Order Sort title Asc Apply	
Document Title	Document Description	
+ Communicating ITPS October 2018	Communication recommendations on sharing preliminary results with staff.	edit
 Interim Allocating Guidelines - IT Positions 	Guide intended to assist HR staff in allocating IT positions using IT PD with current classifications.	edit
♣ Interim IT PD Evaluation Process - Flow Chart	Flow chart of interim statewide evaluation process	edit
+ IT Class Comparison	Resource document provided to assist HR staff during the transition period between now and implementation.	edit
+ IT Fact Sheet - October 2018	Information on status of proposed IT Professional Structure as of October 2018	edit
+ IT PD Review Request Procedure	Procedure for submitting IT PD's for re-evaluation or administrative review	edit
+ IT Salary Range Assignment 10/2018	Salary range assignments for IT Professional Structure as of October 2018	edit
+ ITPS Class Codes and Titles	List of new ITPS class codes and titles	edit
+ ITPS Employee Salary Conversion Spreadsheet	This spreadsheet can be used by agencies to aid in employees' placements into the new ITPS salary schedule.	edit
+ ITPS Employee Salary Conversion Spreadsheet - Instructions	Instructions on the use of the ITPS Employee Salary Conversion Spreadsheet.	edit
+ ITPS Employee Salary Placement Process Flowcharts	Process flowcharts for ITPS employee salary conversion placements to include next increase dates and employee salary placement.	edit
+ ITPS Salary Schedule as of July 1, 2019	ITPS Salary Schedule as of July 1, 2019	edit
→ Manager Tactics - OCM	Change management tactics for managers.	edit

Resources

Resource link	Resource Description	
+ IT Position Evaluation Tool	Link to access IT Position Evaluation Tool (IT PET). Must be a licensed user to access the tool.	edit
♣ IT Professional Structure Web Pages	OFM-State HR IT Professional Structure website	edit

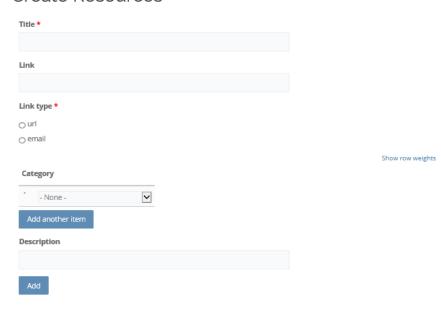
Posting Documents:





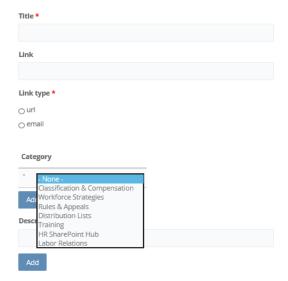
Posting Resources:

Create Resources



• Log out

Create Resources



how row weights